

TRAFFORD COUNCIL

Report to: Health Scrutiny Committee
Date: 07 March 2019
Report for:
Report of: Stephen Gardner, Deputy Programme Director, Single Hospital Service

Report Title

Single Hospital Service Update

1. Summary

1.1. This report provides an update on the latest position for the Single Hospital Service (SHS) programme, and specifically progress with the proposed acquisition of North Manchester General Hospital (NMGH).

2. Introduction

2.1. This paper provides an update for the Trafford Health Scrutiny Committee on the Single Hospital Service (SHS) Programme. Previous reports have included extensive details about the work to realise integration benefits from the creation of MFT, but this update will focus on the proposed acquisition of NMGH by Manchester University NHS FT (MFT).

3. Background

3.1. The proposal to establish a Single Hospital Service for Manchester, Trafford and surrounding areas was built on the work of the independent Single Hospital Service Review, led by Sir Jonathan Michael. The Single Hospital Service Programme has been operational since August 2016.

3.2. The Programme is being delivered through two linked projects:

- Project 1: The creation of MFT through the merger of Central Manchester University Hospitals NHS Foundation Trust (CMFT) and University Hospital of South Manchester NHS Foundation Trust (UHSM). MFT was created on 1 October 2017 and integration of the two predecessor organisations is underway.
- Project 2: The planned acquisition by MFT of NMGH. The acquisition is expected to take place by 31 March 2020.

4. Progress to date – Integration

4.1. Good progress continues with the Integration Programme. MFT has produced a report that summarises the activities and achievements in the first full year of operation (the MFT Year One Report), and this has previously been shared with the Health Scrutiny Committee.

4.2. A short animated video has also now been created. The video details at a high level some of the achievements MFT has been able to realise as a result of the merger, and is being used to communicate key integration messages to staff, partner organisations and

the public. A link to the animation is included below:

<https://www.youtube.com/watch?v=HP4BQ-8I7jI>

- 4.3. As a consequence of the efforts made by all staff, MFT has a firm platform to begin to operationalise large, complex schemes to promote additional patient and organisational benefits.

5. Proposed Acquisition of North Manchester General Hospital

- 5.1. The second stage in the creation of a Single Hospital Service is to transfer NMGH, currently part of Pennine Acute Hospitals NHS Trust (PAHT), into MFT.
- 5.2. NHS Improvement (NHS I) has set out a proposal for MFT to acquire NMGH as part of an overall plan to dissolve PAHT and transfer the remaining hospital sites (Bury, Oldham and Rochdale) to Salford Royal NHS Foundation Trust (SRFT).
- 5.3. The transaction process is being undertaken in line with the national NHS I Transaction Guidance with oversight provided by a Transaction Board established at the end of November 2017. The Board is chaired by Jon Rouse, Chief Officer for the GMH&SCP. Associated sub-committees / groups have also been established and these have appropriate multi-agency involvement.
- 5.4. One of the challenges in completing this work is the need to ensure the strategic cases submitted by SRFT and MFT are complementary i.e. not contradictory or in any way inconsistent with the two-lot proposal. In this context, MFT continues to work collaboratively with MHCC, PAHT, SRFT, and NHS I and colleagues at GMH&SCP to ensure the two transactions associated with the dissolution of PAHT are progressed as efficiently as possible.
- 5.5. The expectation is that the Strategic Case for the proposed acquisition of NMGH will be considered by the MFT during March, and then submitted to NHS I before the end of the month. NHS I will then undertake the required assurance process. Subject to this assessment, the process will then move on to the Business Case stage. These timescales are consistent with NMGH being brought into MFT by 31 March 2020.
- 5.6. The SRFT process to acquire the residuum of the PAHT services is expected to progress in parallel with the NMGH transaction.
- 5.7. MFT engagement with NMGH staff is increasingly positive. A further NMGH Staff Engagement session took place on the 13 February 2019. Toli Onon, Joint Medical Director of MFT, attended the session to share her experiences of the merger. The session was well attended and feedback was very positive. MFT will continue to attend NMGH staff engagements on a bi-monthly basis.
- 5.8. Irrespective of the challenges and complexities, MFT remains committed to the realisation of the plan to fully establish the Single Hospital Service for Manchester by transferring NMGH to MFT at the earliest practicable opportunity. On this basis, MFT will continue to engage with all key stakeholders and in particular, work with Greater Manchester Health and Social Care Partnership in its role to oversee the plan to dissolve Pennine Acute Hospitals NHS Trust.

6. Conclusion

- 6.1. This report provides an update on the progress of the Single Hospital Service Programme. The report explains that MFT is progressing plans to acquire NMGH though this is proving to be a complex process. The Health Scrutiny Committee is asked to note the progress made to date.

Recommendation(s)

The Health Scrutiny Committee is asked to:

- (i) Note the current position of the Single Hospital Service Programme.

Contact person for access to background papers and further information:

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Background Papers:

Implications

Relationship to Policy Framework/Corporate Priorities	
Financial	
Legal Implications:	
Equality/Diversity Implications	
Sustainability Implications	
Staffing/E-Government/Asset Management Implications	
Risk Management Implications	
Health and Safety Implications	